

The Vision of the TC COH is that Tuolumne County has adequate safe, healthy, and affordable shelter and housing options for all of the people that live in Tuolumne County.



TC CoH Housing Committee Meeting
Thursday, December 16, 2021
1:00 p.m. to 3:00 p.m.

A-TCAA Sonora Service Center
427 N. Hwy 49
2nd Floor Meeting Room
Sonora, CA 95370

AGENDA

- I. CALL TO ORDER - Chair 2 min./
- II. ROLL CALL 2 min./
- III. APPROVAL OF PREVIOUS MEETING MINUTES 5 min./
Draft Minutes of November 18, 2021 meeting attached
- IV. PUBLIC COMMENT 10 min. max
- V. REPORTS
Officers:
 - a) Chair 3 minutes
 - b) Vice-Chair 3 minutes
- AD-HOC COMMITTEES None
- VI. SPEAKERS
 - a) Central Sierra Continuum of Care (CA 256) - Joe Bors and/or Denise Cloward
Continued from Nov. 18, 2021 meeting. Joe and/or Denise will continue briefing the Committee on the Continuum of Care its current operations in Tuolumne County, its relationship with County government, and its future intentions along with a brief Q&A. Chair facilitates 20 min.
 - b) Mary Rose Rutikanga, City of Sonora: Mary Rose is to speak with the Housing Committee regarding the City's work with Homeless and near Homeless and its cooperation with others such as local governmental units such as the County, Tribal governments and ATCAA. Chair facilitates 20 min.
- VII. UNFINISHED BUSINESS
 - a) Continued consideration and possible action on potential future speakers (*Tabled to January by Chair*)
 - b) Continued discussion for possible action of the Nov. 18, 2021 item VIII a) regarding the draft Housing Committee work plan with objectives and quarterly benchmarks (rev. draft plan in attached) 15 min.
 - c) Continued discussion for possible action of creating an Ad Hoc Sanctioned Shelter Committee (draft Ad Hoc Committee formation wording attached). 10 min.

VIII. NEW BUSINESS

- a) Update on the Board of Supervisors (BOS) letter from the Commission's leadership about BOS support of the Outdoor Shelter Ad Hoc Committee's intent and efforts – Joe Bors *5 min.*
- b) Follow up from discussion with County Counsel regarding adding non-voting community members to the Housing Committee and to its work task assignments or ad hoc committees - Chair *5 min.*
- c) Discussion with possible action regarding the Commission's Housing Committee formation language and related scale and scope of work to be done by the Committee *15 min.*

IX. Committee Members' input to the next meeting agenda *2 min.*

X. ANNOUNCEMENTS

Committee Members *3 min.*

X. ADJOURNMENT

Participation Procedures

In-person attendance: In order to protect public health and the safety of our Tuolumne County citizens, the Commission on Homelessness' Housing Committee meeting is open to the public with modifications. Capacity is limited to 20 people, including committee members and staff. Face coverings and physical distancing of 6 feet will be required. During the meeting, citizens physically present who wish to provide public comment will be invited to do so by the Chair.

Email: Email your comments to Pandora Armbruster at PArmbruster@co.tuolumne.ca.us.

Mail: Mail your comments to 2 S. Green St. Sonora, CA 95370 c/o Pandora Armbruster. Written comments must be received no later than 8:00 a.m. on the morning of the noticed meeting.

Special Assistance Needs: In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the meeting host agency, A-TCAA, at its Sonora Service Center at 209-533-1397. Notification 48 hours prior to the meeting will enable A-TCAA to make reasonable arrangements to ensure accessibility to this meeting (28CFR Part 35 ADA Title II).

PUBLIC FORUM The public may speak on any item not on the printed agenda. No action may be taken by the Committee. The amount of time allocated for the public forum is limited to 15 minutes.

The Board of Supervisors' Commission on Homelessness' Housing Committee serves as a standing committee of the Commission.

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Thursday, November 18, 2021
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A-TCAA Sonora Service Center
427 N. Hwy 49
2nd Floor Meeting Room
Sonora, CA 95370

DRAFT **Minutes**

I. CALL TO ORDER Chair called the meeting to order at 1:05 pm

II. ROLL CALL Colette Such, Joe Bors, LeeAnn Hatton, Rick Breeze-Martin, Tom Crosby

III. APPROVAL OF PREVIOUS MEETING MINUTES

Joe moved approval of the Oct. 20th meeting Minutes, Tom seconded; motion passed with 4 ayes and 1 abstention (Colette)

IV. PUBLIC COMMENT

Leonides Russel with the Mother Lode League of Women Voters introduced herself as a League observer.

V. REPORTS

Officers:

a) Chair No Report

b) Vice-Chair Tom provided a brief introduction of the TC Business Council and its formation of a "Housing Taskforce" to enable development of housing in support of business growth.

AD-HOC COMMITTEES None

VI. SPEAKERS

a) Central Sierra Continuum of Care (CA 256) - Joe Bors or Denise Cloward

Joe Bors presented an overview of the Central Sierra Continuum of Care (CA 256) which consists of the Counties of Amador, Calaveras, Tuolumne and Mariposa. The consortium was organized by ATCAA (a JPA created by Amador and Tuolumne Counties); ATCAA provides administration and staff support for CA 256, including accountability oversight for the regional collaboration. The consortium's purpose is to meet federal and State requirements for Homelessness funding channeled through the State to designated continuums of care (i.e. CA 256). All Homeless funds provided to CA 256 are distributed to its member Counties consistent with an approved distribution system that includes direct County allotments and an RFP based grant awards process evaluated and overseen by the consortium. Another requirement of funding is to use of the Homeless Management Information System (HMIS).

Included in the report was a summary of how the Counties work together in the consortium to meet funding eligibility, and a general overview of the status of CA 256 activities. Counties are expected to develop plans to address needs, create RFPs to enlist organizations to execute programs, and obtain funding through the CA 256 process. A concern was raised regarding Tuolumne County's involvement in the federal and State approved CA 256 funding distribution system and the required HMIS. (Additional information / insight may be found on the Jan 22-24 2020 BOS public recording.) A committee discussion ensued, highlighting concerns related to CA 256 expectations, County Staff direction, Board of Supervisor actions, and an apparent reduction in transparency with the County. The committee is interested in better understanding these related issues and how the Committee might help. This topic is to continue at the December 2021 Housing Committee meeting.

A related short conversation indicated that the coordination of efforts between ATCAA and CA 256 with the City of Sonora is working well. Since the topic is largely about funding, a question was asked about the linkage to the Ad Hoc Resources Database committee. Our Chair clarified the ad hoc work is to design a relational database of local service / resource providers and their sources and needs for funding, along with available funding opportunities; essentially a platform for research, information sharing and providers collaboration. It was also mentioned that information obtained by Supervisor Brandon related to County homeless funds spending may be shared by the Supervisor at the next meeting. To be continued.

VII. UNFINISHED BUSINESS

a) Continued discussion and possible action on October 20th agenda item VI a) potential future speakers

The Committee discussed asking Mary Rose Rutikanga, Sonora City Administrator, to share her insights and input before she leaves. Collette Such agreed to invite Mary Rose to speak at the Dec. 16th meeting.

The Committee also discussed asking Kellae Brown, former County Homelessness staff for her insights and input from her experience as County Homelessness staff. LeeAnn Hatten agreed to ask Kellae if she would be interested in speaking to the Committee.

b) Continued discussion for possible action on October 20th agenda item VIII c) selection and prioritization of near-term (next 12 months), mid-term (next 5 years) and long-term (5 to 10 years+) housing needs and opportunities to address (*ref. Oct. 20, 2021 minutes*)

As a follow up action on item VIII c of the Oct. 20th Committee meeting, Rick and Tom were to develop a draft Committee work plan development process and initial draft work plan for the November meeting. The existing Tuolumne County 2019 Homelessness Plan and subsequent Chart of Solutions was to be the starting base document for developing the Housing Committee work plan. The draft Committee work plan was included in the November meeting agenda packet and discussed by the Committee.

Discussion related to the committee draft work plan was wide ranging and brought up multiple issues of concern and opportunity to address for such a work plan, including such as:

- The plan objectives address current year quarters and leads to next year's work tasks schedule
- The Chair described how our Committee can expand its work capacity and participation by creating Ad Hoc groups lead by existing voting Committee members with additional non-voting members.
- The Chair will confirm with County Counsel as to the Committee's legal authority to create Ad Hoc Committees or work assignments that include voting and non-voting members.

- Adding Gantt, PERT, or CPM charts would help visually communicate the work plans across multiple goals, with multiple objectives distribution of related linkages and timing benchmarks.
- With so much work going on in the plans, future Committee meetings might shift to every other month with the ad hoc work groups doing most of the Committee “work”
- The work plan suggests that the work experience of the TCCOH Outdoor Shelter Ad Hoc be picked up by the Housing Committee. Chair proposed an objective for a "Program" that would develop multiple Sanctioned Camp Sites and also Sanctioned Vehicle Parking locations.
- The definition of “Housing” related to the Committee’s range of consideration arose and differences briefly discussed; Chair moved the agenda and indicated this topic will be on the next meeting agenda
- The Commission’s Ad Hoc Outdoor Shelters letter to be delivered to the BOS on Dec. 14th and that some Ad Hoc members are diverting to support a revisit of a Room-Key initiative was touched on.
- Outdoor Shelter Program property identification and acquisition along with the Committee operating outside County government into the realm of coordinating broader community organizations arose.
- Brief discussion relative to the need for TCCOH and perhaps the Housing Committee specifically to establish its needs for County Staff resources in order to accomplish the goals and objectives.
- It was noted that the limitations of some State funding tied to Outdoor Shelter locations distance to services being one mile and how these limitations impact rural Counties.

To be continued.

VIII. NEW BUSINESS

- a) Discussion for possible action of adding non-voting members to the Housing Committee

Chair tabled this item by consensus for future Committee meeting.

- b) Consideration for possible action of creating a Housing Committee Ad Hoc Sanctioned Shelter Committee (draft Ad Hoc Committee formation wording in agenda packet attachment).

IX. Committee Members’ input to the next meeting agenda

- Continue the discussion of the Committee’s scope of work in term of shelter and/or housing
- Status of the BOS response to the Outdoor Shelter letter from Commission leadership

X. ANNOUNCEMENTS

Joe Bors’ indicated ATCAA is close to obtaining an emergency housing property in Jackson

X. ADJOURNMENT

Chair adjourned the meeting at 3:02 p.m.

The Vision of the TC COH is that Tuolumne County has adequate safe, healthy, and affordable shelter and housing options for all of the people that live in Tuolumne County

Draft

TC Commission on Homelessness

Housing Committee 5-year work plan

This (draft) Housing Committee Work Plan is to guide, monitor and focus the Committee's work between CY 2022 and 2027. A Strategic Plan is called for in the Board of Supervisors (BOS) approved By-Laws "...as a vehicle, along with vision and mission, to carry out the work of the Commission" (Art. VI.2.a). The Commission's vision is its highest aspirations for Tuolumne County homelessness (Art. I.4, see the top of this page), its mission "...is to serve the County Board of Supervisors by advising it on policy and practice related to all services and programs that affect the County's residents currently or at risk of experiencing homelessness...." (Art. I.5). This (draft) Plan's scope of influence or concern is extensive and also consistent with its bylaws: "...its scope shall be for all programs, decisions, and services which may be targeted at or particularly affect homeless populations in Tuolumne County..." (Art. I.6); and its responsibilities and functions found in Art.II.1-4. The Plan is explicit as to implementing Vision, Mission, Scope, Responsibilities and Functions.

The Strategic Plan is also consistent with the County Board of Supervisors (BOS) approved May 29, 2019 TC Draft Plan to Combat Homelessness and July 16, 2019 Plan – Chart of Solutions. The May Plan to Combat Homelessness is primarily an in-depth assessment of Homelessness in Tuolumne with no specific work plan. The July 2019 Chart of Solutions, outlines seven themes (categories) of potential solution areas in a table with brief descriptions and suggested action steps, with no specific work plan. Both of these documents are now dated, but continue to be referenced; this plan's goals resonate with the Chart of Solution's seven themes, which are:

1. Lack of affordable housing;
2. Lack of homeless shelters;
3. Lack of funding/funding restrictions.
4. Lack of agencies/services dedicated to people experiencing homelessness;
5. Lack of employment opportunities;
6. Transportation Challenges;
7. Lack of coordination and information sharing among service providers.

The Committee's (draft) Work Plan's goals and objectives relate to the first two themes in the Chart of Solutions. The plan identifies 3 Strategic Goals to address in its 5-year planning horizon. Each (draft) Strategic Goal consists of multiple Objectives, each objective is a significant result needed to achieve the related Goal. Each Objective also has annual quarterly specific benchmarks that are scheduled tasks of the actual work to be done. These benchmark scheduled tasks can be monitored for measuring progress and for managing the various Objectives' work schedules. Identification, scheduling and people to do the work are not included in specific objective benchmark tasks. The Choice of tasks and work schedule is done by those doing the tasks of the benchmarks – it is part of the work.

The Housing Committee's (draft) Strategic Work Plan Goals and objectives are:

HC Strategic Goal 1: To have helped with providing adequate safe, healthy, and affordable housing opportunities

- Objective HC1.a: Help improve rental housing options, including but not limited to: rent sharing; increased rental subsidies; accessory unit rentals, increase landlord engagement/education;
- Objective HC1.b: Help develop opportunities for more affordable housing, including but not limited to: public – private partner housing development; home ownership programs; non-profit housing programs; coop housing

- Objective HC1.c: Conduct a County & City housing planning & permitting policies, procedures and regulations review for the purpose of recommending refinements that remove barriers and makes approval procedures quicker while protecting the public interest.

HC Strategic Goal 2: To have assisted with providing adequate safe and healthy homeless shelter options

- Objective HC 2.a: Help expand the number of low-barrier shelter beds, including but not limited to a sufficient number of beds addressing needs for those with children, disabled, or with pets;
- Objective HC 2.b: Help provide a community partners Sanctioned Homeless Camps program with up to 5 camps each with capacity for 50 to 65 homeless and up to 5 Sanctioned Safe Vehicle Parking sites each with capacity for 20 to 30 vehicles for those homeless living in vehicles;
- Objective HC 2.c: Help increase capacity and availability of housing focused case management for various homeless shelter options (*Draft note: This objective & benchmarks might best be assigned to the (proposed) Community Homeless Support Services Committee*)

HC Strategic Goal 3: Develop Housing Committee organizational capacity to effectively implement its work plan.

- Objective HC 3.a: Add suitable non-voting members to the Committee or its Ad Hoc Committees
- Objective HC 3.b: Utilize as appropriate and available the organizational capacity (e.g. staff, space, etc.) of Committee voting and non-voting members – along with other such community assets as appropriate.
- Objective HC 3.c Develop liaison and communications relationships with key shelter and housing resource organizations in the County.

The Housing Committee approach to implementing its work plan is grounded in several assumptions, also consistent with the County, they are:

- The plan assumes there are various reasons for people to be homeless or near homelessness (e.g. transitional homeless, episodic homeless, chronic homeless, homeless by choice, and potentially homeless, etc.)
- The plan implementation results are designed to serve both those who are Homeless that need and want help with housing, and those near homelessness that need and want help with access to affordable housing;
- Results and approaches to the Committee’s work will vary by Strategic Goal and by Objective within each Goal; the Committee will need to expand its participants for increased capacity to address these characteristics.

The Committee also notes that HC Strategic Goal 1 generally deals with homes (houses or apartments) that require public approval for development or significant remodeling – they are sellable. HC Strategic Goal 2 generally deals with shelter, from camping to temporary rooms (e.g. emergency shelter rooms, hotel/motel rooms, friends couches, etc..) and extending to temporary facilities (e.g. seniors, disabled, trauma or addiction rehab, etc.); this category is usually accompanied with related services from public agencies and non-profit organizations – they are transitional. This difference between HC Strategic Goals 1 & 2 will need to be addressed, initially as part of HC Strategic Goal 3, Committee organizational expansion with non-voting members.

The work plan structure is hierarchical starting with 5-year Strategic Goals broken into annual Strategic Objectives that emphasizes quarterly benchmarks for the current annual implementation year. For example:

Draft TC Commission on Homelessness Housing Committee Strategic Goals and Objectives for 2022 - 2027 With Draft CY 2022 (year 1) Benchmarks	
Strategic Goal 1: To have helped with providing adequate safe, healthy, and affordable housing opportunities.	
Objective 1,a: Help improve rental housing options, including but not limited to: rent sharing; increased rental subsidies; accessory unit rentals, increase landlord engagement/education;	Benchmark Y1Q1: To start in Y1Q3 Benchmark Y1Q2: To start in Y1Q3 Benchmark Y1Q3: Recruit community volunteers to help develop and implement a rental housing improvement options assessment for the improvement work plan

**Draft TC Commission on Homelessness Housing Committee
Strategic Goals and Objectives for 2022 - 2027
With Draft CY 2022 (year 1) Benchmarks**

	<i>Benchmark Y1Q4a:</i> Based on the rental options assessment, develop the improvements work plan <i>Benchmark Y1Q4b:</i> Recommend CY2 quarterly Benchmarks for the rental improvements plan
<i>Objective 1.b:</i> Help develop opportunities for more affordable housing, including but not limited to: public – private partner housing developments; home ownership programs; non-profit housing programs; coop housing;	<i>Benchmark Y1Q1:</i> To start in Y1Q3 <i>Benchmark Y1Q2:</i> To start in Y1Q3 <i>Benchmark Y1Q3:</i> Recruit community volunteers to help develop and implement an affordable housing development options assessment for the work plan. <i>Benchmark Y1Q4a:</i> Complete the affordable housing development options assessment and create the specific affordable housing development plan with annual objectives and current year benchmarks. <i>Benchmark Y1Q4b:</i> Recommend CY2 affordable housing development work plan benchmarks
<i>Objective 1.c:</i> Conduct a County & City housing planning & permitting policies, procedures and regulations review for the purpose of recommending refinements that remove barriers and makes approval procedures quicker while protecting the public interest.	<i>Benchmark Y1Q1:</i> To start in Y1Q2 <i>Benchmark Y1Q2:</i> Recruit community volunteers to help develop a housing planning & permitting review assessment as basis for recommending improvements. <i>Benchmark Y1Q3:</i> Implement the planning & permitting review assessment and produce a final assessment report <i>Benchmark Y1Q4a:</i> Based on the assessment report create the specific planning & permitting improvements work plan with objectives and benchmarks <i>Benchmark Y1Q4b:</i> Recommend CY2 quarterly benchmarks for the approved Planning & Permitting Review plan
Strategic Goal 2: To have assisted with providing adequate safe and healthy homeless shelter options.	
<i>Objective 2.a:</i> Help expand the number of low-barrier shelter beds, including but not limited to a sufficient number of beds addressing needs for those with children, disabled, or with pets;	<i>Benchmark Y1Q1:</i> To start in Y1Q3 <i>Benchmark Y1Q2:</i> To start in Y1Q3 <i>Benchmark Y1Q3:</i> Recruit community volunteers to help develop and implement a TC Expanded low-barrier shelter beds needs assessment. <i>Benchmark Y1Q4a:</i> Complete the Expanded low-barrier shelter beds assessment and create the Expanded low-barrier shelter beds plan with annual objectives and current year benchmarks to recommend to TC HoC. <i>Benchmark Y1Q4b:</i> Develop CY2 quarterly Benchmarks for the expanded low-barrier shelter beds plan
<i>Objective 2.b:</i> Help provide a community partners Sanctioned Homeless Camps program with up to 5 camps each with capacity for 50 to 65 homeless and up to 5 Sanctioned Safe Vehicle Parking sites each with capacity for 20 to 30 vehicles for those homeless living in vehicles;	<i>Benchmark Y1Q1:</i> To start in Y1Q2 <i>Benchmark Y1Q2:</i> Recruit community volunteers to help develop and implement a TC Sanctioned Homeless Camps program assessment. <i>Benchmark Y1Q3:</i> Complete the Sanctioned Camps program assessment and

**Draft TC Commission on Homelessness Housing Committee
Strategic Goals and Objectives for 2022 - 2027
With Draft CY 2022 (year 1) Benchmarks**

	<i>Benchmark Y1Q4a:</i> Create the sanctioned camps and vehicle sites development plan with annual objectives and current year benchmarks <i>Benchmark Y1Q4b:</i> Develop CY2 quarterly benchmarks for the approved Sanctioned Camps plan
<i>Objective 2.c:</i> Help increase capacity and availability of housing focused case management for various homeless shelter options <i>Draft note:</i> This objective & benchmarks might best be assigned to the (proposed) Community Homeless Support Services Committee	<i>Benchmark Y1Q1:</i> To start in Y1Q3 <i>Benchmark Y1Q2:</i> To start in Y1Q3 <i>Benchmark Y1Q3:</i> Recruit community volunteers to help develop and implement a TC Housing Focused Case Management program needs assessment. <i>Benchmark Y1Q4a:</i> Complete the Case Management program assessment and create the specific development plan with annual objectives and current year benchmarks <i>Benchmark Y1Q4b:</i> Develop CY2 quarterly benchmarks for the approved Case Management focused plan
Strategic Goal 3: Develop Housing Committee organizational capacity to effectively implement its work plan.	
<i>Objective HC 3.a:</i> Add suitable non-voting members to the Committee or its Ad Hoc Committees as needed	<i>Benchmark Y1Q1:</i> Create and prioritize a list of potential and appropriate non-voting standing members and appropriate ad hoc committee members; start to recruit members from prioritized list – as needed for ad hoc. <i>Benchmark Y1Q2:</i> Continue to add new non-voting members as appropriate and needed <i>Benchmark Y1Q3:</i> draft note: to be added <i>Benchmark Y1Q4a:</i> draft note: to be added <i>Benchmark Y1Q4b:</i> Develop Y2 quarterly benchmarks
<i>Objective HC 3.b:</i> Utilize as appropriate and available the organizational capacity (e.g. staff, space, etc.) of Committee voting and non-voting members – along with other such community assets as appropriate.	<i>Benchmark Y1Q1:</i> Develop an inventory of Committee operational resource needs and potential Committee members and community operational related assets <i>Benchmark Y1Q2:</i> draft note: to be added <i>Benchmark Y1Q3:</i> draft note: to be added <i>Benchmark Y1Q4a:</i> draft note: to be added <i>Benchmark Y1Q4b:</i> Develop Y2 quarterly benchmarks
<i>Objective HC 3.c:</i> Develop liaison and communications relationships with key shelter and housing resource organizations in the County.	<i>Benchmark Y1Q1:</i> Develop an inventory of key shelter and housing resource organizations to establish relations <i>Benchmark Y1Q2:</i> draft note: to be added <i>Benchmark Y1Q3:</i> draft note: to be added <i>Benchmark Y1Q4a:</i> draft note: to be added <i>Benchmark Y1Q4b:</i> Develop Y2 quarterly benchmarks

TC CoH Housing Committee

Rev. Draft

Ad Hoc Sanctioned Shelter Committee

The Ad Hoc Sanctioned Shelter Committee is formed by the TC CoH Housing Committee for the specific purpose of developing and recommending a work plan for a “Sanctioned Outdoor Camping Program that identifies up to 5 potential public or private locations for establishing camps with sufficient capacity for 50 to 65 homeless people in each camp, and up to 5 Sanctioned Safe Vehicle Parking sites with capacity for 15 to 25 vehicles each. Each potential location is to be researched and assessed for the work plan how to acquire agreement to become a “sanctioned camp” between the land owner (or management) and an appropriate and TC CoH approved Program Administrator member. The work plans are to address concerns and needs of the landowner and the concerns and needs of the relevant County, City or Tribal government as well as the concerns and needs of potential Homeless residents. Results expected of the Ad Hoc Committee is a work plan for up to 5 draft work plans for “sanctioned camps” and up to 5 Sanctioned Vehicle Safe Parking sites, and the work plan is to be completed and delivered within 6 months of Ad Hoc Committee formation.

In general a sanctioned camp or vehicle parking site program is one that is overseen by a reliable entity (e.g. County, City, Tribe, ATCAA, Faith based group, etc.). It may include, but is not limited to, being easily accessible by public transportation, has reliable and sufficient water and sewage (e.g. campground bathrooms, porta potties, water tanks, etc.), a common camp area (e.g. meeting tent, chow hall, etc.), usually has some level of on-sight “host” oversight from the relevant “reliable entity”, and often requires the camp residents to organize mutual self-help house-keeping for the camp (keeping it clean, and otherwise being involved with basic running of the camp.).

Tuolumne County Commission on Homelessness

Housing Committee

Formation Language

Description: The Housing Committee is formed by the TC COH to address how to best support, coordinate and expand availability of affordable healthy and safe housing for the short, medium and long term needs of all of our communities' homeless or near homeless. Types of housing opportunities for the Committee to address include, as appropriate and not limited to, safe, healthy and affordable shelter choices: in campsites, transitional housing, rental housing (e.g. campsites, rooms, apts., houses, etc.) and home ownership. Homeless populations come with many unique and diverse needs for housing and a variety of resources to help themselves; Housing Committee solutions will seek to develop housing opportunities that recognize and build on resources and capacity of the individual participating homeless.

The Housing Committee will establish and sustain a working relationship of support and coordination with the many different housing providers in Tuolumne County. Local housing providers include, but is not limited, to organizations that are: non-profit, government, private business, faith based, or informal community organizations.

The Housing Committee will analyze and assess the County's homeless population's range of housing needs, housing availability and affordability, gaps in healthy, safe, affordable, and available housing needing to be filled – either in additions or expansions. The Committee will, as is reasonable and feasible, help local housing providers improve the effectiveness of homeless access to housing, help providers improve capacity and develop new and innovative housing projects, identify and help providers acquire project funding for housing and/or housing assistance support. And, to help develop continuous quality improvement as a characteristic of Tuolumne County in providing safe, healthy, affordable, available and appropriate housing.