

The Vision of the TC COH is that Tuolumne County has adequate safe, healthy, and affordable shelter and housing options for all of the people that live in Tuolumne County.



TC CoH Housing Committee Meeting
Thursday, November 18, 2021
1:00 p.m. to 3:00 p.m.

A-TCAA Sonora Service Center
427 N. Hwy 49
2nd Floor Meeting Room
Sonora, CA 95370

AGENDA

I. CALL TO ORDER 2 min./ Chair

II. ROLL CALL 3 min./ Chair

III. APPROVAL OF PREVIOUS MEETING MINUTES

5 min./ Chair – minutes of October 20, 2021 meeting in agenda packet attachment

IV. PUBLIC COMMENT 15 min. max

V. REPORTS

Officers:

a) Chair 3 minutes

b) Vice-Chair 3 minutes

AD-HOC COMMITTEES

None (see item below)

VI. SPEAKERS

a) Central Sierra Continuum of Care (CA 526) - Joe Bors or Denise Cloward

Joe or Denise will provide the Committee a briefing on the Continuum of Care background, its current status, and future intentions then do a brief Q&A with the Committee. 25 min. Chair facilitates

VII. UNFINISHED BUSINESS

a) Continued discussion and possible action on October 20th agenda item VI a) potential future speakers
(ref. Oct. 20, 2021 minutes) 5 min.

b) Continued discussion for possible action on October 20th agenda item VIII c) selection and prioritization of near-term (next 12 months), mid-term (next 5 years) and long-term (5 to 10 years+) housing needs and opportunities to address (ref. Oct. 20, 2021 minutes) 5 min.

VIII. NEW BUSINESS

- a) Discussion for possible action of initial draft Committee work plan development process and initial draft work plan derived from and informed by the County BOS approved May 2019 County plan for homelessness and July 2019 Chart of Solutions (draft in agenda packet attachment) *20 min.*
- b) Discussion for possible action of adding non-voting members to the Housing Committee *10/ min.*
- c) Consideration for possible action of creating a Housing Committee Ad Hoc Sanctioned Shelter Committee (draft Ad Hoc Committee formation wording in agenda packet attachment). *15 min.*

IX. Committee Members' input to the next meeting agenda *5 min.*

X. ANNOUNCEMENTS

Committee Members *5 min.*

X. ADJOURNMENT

Participation Procedures

In-person attendance: In order to protect public health and the safety of our Tuolumne County citizens, the Commission on Homelessness' Housing Committee meeting is open to the public with modifications. Capacity is limited to 20 people, including committee members and staff. Face coverings and physical distancing of 6 feet will be required. During the meeting, citizens physically present who wish to provide public comment will be invited to do so by the Chair.

Email: Email your comments to Pandora Armbruster at PArmbruster@co.tuolumne.ca.us.

Mail: Mail your comments to 2 S. Green St. Sonora, CA 95370 c/o Pandora Armbruster. Written comments must be received no later than 8:00 a.m. on the morning of the noticed meeting.

Special Assistance Needs: In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the meeting host agency, A-TCAA, at its Sonora Service Center at 209-533-1397. Notification 48 hours prior to the meeting will enable A-TCAA to make reasonable arrangements to ensure accessibility to this meeting (28CFR Part 35 ADA Title II).

PUBLIC FORUM The public may speak on any item not on the printed agenda. No action may be taken by the Committee. The amount of time allocated for the public forum is limited to 15 minutes.

The Board of Supervisors' Commission on Homelessness' Housing Committee serves as a standing committee of the Commission.

TC CoH Housing Committee Meeting
Wednesday, October 20, 2021
A-TCAA Sonora Service Center



Minutes

I. CALL TO ORDER

Rick called the meeting to order at 2:00 p.m.

II. ROLL CALL

Present: Jaron Brandon, Joe Bors, LeeAnn Hatton, Rick Breeze-Martin, Tom Crosby

Absent: Colette Such

III. APPROVAL OF PREVIOUS MEETING MINUTES

Not Applicable (1st Committee meeting)

IV. PUBLIC COMMENT

Rick noted that there were no public members in attendance

V. REPORTS

Officers: (not applicable, see item a under new business below)

AD-HOC COMMITTEES

None (1st meeting, no Ad Hoc Committees established)

VI. SPEAKERS

a) Discussion and possible action on creating a list of potential future speakers

The Committee brainstormed and briefly discussed the following initial list of speakers / research sources, which is to be further considered at the next meeting.

- Rebecca Espino, TC HHS
- Quincy Yaley, TC CDD
- TC Housing Committee
- Mary Rose Rutikanga, City of Sonora
- Continuum of Care (CA 526)
- CNVC
- Habitat for Humanities
- Resiliency Village
- CSAC / RCAC
- Greg Popovich
- Adam Wilson
- Silver Spur

VII. UNFINISHED BUSINESS

None (1st meeting)

VIII. NEW BUSINESS

a) Committee organization:

- Discussion and selection of Officers (e.g. Chair, Vice-Chair)

Tom moved to nominate Rick for Chair, Joe Bors seconded. Rick asked for other nominations, there were none. The Committee voted on the motion: Rick was selected Chair unanimously

Rick moved to nominate Tom for Vice-Chair, Joe Bors seconded. Rick asked for other nominations, there were none. The Committee voted on the motion: Tom was selected Vice-Chair unanimously

- Discussion and approval of the regular Committee meeting date and time

The Committee discussed its regular meeting time and decided by consensus to meet every third Thursday of the month from 1 to 3 pm.

- Discussion and approval of regular meeting location

The Committee discussed its regular meeting location and decided by consensus to meet at the ATCAA Sonora offices meeting space, also decided by consensus was that Chicken Ranch Tribal Administration will provide backup meeting space if needed.

b) Committee support procedures: Discussion for action regarding Committee procedures

- Agendas & agenda packets: to be done by the Committee Chair, in consultation with Vice-chair. After brief discussion the Committee agreed by consensus that the Chair will do the agendas and agenda packets in consultation with the Vice Chair. Also discussed and agreed to by consensus, is that a draft agenda will be emailed to Committee members for feedback/input before the final agenda is made available to HHS staff to post. Rick is to confirm with Counsel that this agenda procedure is Brown Act compliant.

- Meeting Minutes: to be done by Committee Vice-chair, in consultation with the Chair. After brief discussion the Committee agreed by consensus that the Vice-Chair will do the meeting minutes in consultation with the Chair.

- Post meeting agenda packets: agenda to be provided by chair and posted by HHS staff on TC system to comply with open public meeting requirements.

The Committee agreed by consensus that the chair will provide agenda and agenda packets to appropriate HHS staff to be posted on the TC system to comply with open public meeting requirements; the chair will also be responsible for getting placement of a copy of the agenda at the Committee meeting facility.

- Meeting location

See VIII a) comments above regarding the meeting location. The issue of zoom meeting access was briefly discussed, and given the current status of TC public meetings being either in person or via zoom, the Housing Committee meetings will be in person.

c) Initial issues for the Committee to address: Discussion for possible action in initial selection and prioritization of near-term (*next 12 months*), mid-term (*next 5 years*) and long-term (*5 to 10 years+*) housing needs and opportunities to address:

The Vision of the TC COH is that Tuolumne County has adequate safe, healthy, and affordable shelter and housing options for all of the people that live in Tuolumne County.

- Housing stock assessment to identify gaps and needs (e.g. availability, affordability, etc.)
- Resources assessment of organizations providing housing and housing related services
- Identify funding opportunities available for developing housing and shelter projects
- Select and invite appropriate non-voting members from available resource organizations
- Develop Committee work plan that coordinates with and supports local resource organizations
- Provide recommendations to the TC Housing Policy Committee
- Planning/Permitting - easing of restrictions based off of the Emergency
- Others to be considered as appropriate

The Committee had a wide ranging and animated discussion about the Committee's obligations to the Commission, the scope of its work regarding housing and homelessness, its priorities, access to resources, role and responsibilities to County (expressly the Board of Supervisors) and to Community, existing opportunities, and the types of learning and self-education we need as a Committee. Ideas that emerged, and are to be further considered by the Committee included such as:

- An approach that prioritizes Committee work towards practical solutions for shelter and housing'
- An approach towards a wide and comprehensive understanding of Housing in Tuolumne County to inform the Committee's constructing practical solutions and generating multiple opportunities,
- Practical solutions include, and not limited to:
 - identifying relevant policy and regulatory barriers and recommending improvements;
 - identifying program or funding opportunities for relieving Tuolumne County homelessness
- The Committee needs to develop its work plan

Follow up items that emerged from this conversation are:

- Rick and Tom will develop a draft Committee work plan development process and initial draft work plan for the next meeting. The existing Tuolumne County 2019 Homelessness Plan is to be the starting base document for developing the Housing Committee work plan.
- Joe Bors will arrange for a speaker to the next Committee meeting to provide it a briefing on the Central Sierra Continuum of Care including its background, current status and Q&A with the Committee

IX. ANNOUNCEMENTS

There were no announcements.

X. ADJOURNMENT

Rick adjourned the meeting at 3:59 p.m.

TC CoH Homeless Committee 5-year Work Plan - DRAFT

The Vision of the TC COH is that Tuolumne County has adequate safe, healthy, and affordable shelter and housing options for all of the people that live in Tuolumne County

TC Commission on Homelessness

Housing Committee 5-year work plan

This (draft) work plan is developed by and for the Commission on Homelessness' standing Housing Committee to guide, monitor and focus its work (attachment A). The (draft) plan is informed by the County Board of Supervisors approved May 29, 2019 TC Draft Plan to Combat Homelessness and July 16, 2019 Plan to Combat Homelessness – Chart of Solutions. The May Draft Plan to Combat Homelessness is primarily an in-depth assessment of Homelessness in Tuolumne with no specific work plan. The July Chart of Solutions (attachment B), derived from the May 2019 Draft Plan, outlines seven themes (categories) of potential solution areas in a table with brief descriptions and suggested action steps, with no specific work plan. The Chart's seven themes, or categories, of potential solutions are:

1. Lack of affordable housing;
2. Lack of homeless shelters;
3. Lack of funding/funding restrictions.
4. Lack of agencies/services dedicated to people experiencing homelessness;
5. Lack of employment opportunities;
6. Transportation Challenges;
7. Lack of coordination and information sharing among service providers.

This (draft) work plan's goals and objectives are derived primarily from the 1st and 2nd themes in the chart above. Themes 3 thru 7 are not addressed in this Committee's work plan, they are to be addressed by the Commission elsewhere. This (draft) work plan starts with 3 Strategic Goals, the first two are derived from the Chart of Solutions themes 1 and 2, the third Goal addresses Housing Committee organizational development needs.

Each (draft) Strategic Goal consists of multiple Objectives, each objective is a significant result needed to achieve the related Goal. Each Objective also has annual quarterly specific benchmarks that are tasks to guide the actual work and can be monitored for measuring progress and managing the Objective's tasks work schedule. Specific Objective benchmark tasks identification, scheduling and people to do the work are not included; choosing tasks to schedule is done by those on the Committee working on the Objective's annual benchmarks – it's part of the work. The (draft) Strategic Goals and each's Objectives are:

Strategic Goal A: Provide adequate safe, healthy, and affordable housing opportunities (*Chart theme 1 above*)

- Objective A.1: Improve rental housing options, including but not limited to: rent sharing; increased rental subsidies; accessory unit rentals, increase landlord engagement/education;
- Objective A.2: develop opportunities for affordable housing, including but not limited to: public – private, coop housing, partner housing developments; home ownership programs; non-profit housing programs;
- Objective A.3: County and City housing planning & permitting policies, procedures and regulations review for the purpose of recommending refinements to remove barriers and makes approval procedures quicker while assuring the public interest is protected (e.g. safe, healthy and reasonable for the public infrastructure)
- *Draft Note: Additional Objectives?*

TC CoH Homeless Committee 5-year Work Plan - DRAFT

Strategic Goal B: Provide adequate safe and healthy homeless shelter options (*Chart theme 2*)

- Objective B.1: Expand the number of low-barrier shelter beds, including but not limited to a sufficient number of beds addressing needs for those with children, disabled, or with pets;
- Objective B.2: Provide a TC community partners Sanctioned Homeless Camps program with 5 to 7 camps, with each camp having a total capacity for 50 to 65 homeless;
- Objective B.3: Increase capacity and availability of housing focused case management for various homeless shelter options
- *Draft note: Additional Objectives?*

Strategic Goal C: Develop Housing Committee organizational capacity to effectively implement its work plan.

- Objective C.1: Add suitable non-voting members to the Committee or its Ad Hoc Committees
- Objective C.2: Utilize as appropriate and available the organizational capacity (e.g. staff, space, etc.) of Committee voting and non-voting members – along with other such community assets as appropriate.
- Objective C.3: Develop liaison and communications relationships with key shelter and housing resource organizations in the County.
- *Draft note: Additional Objectives?*

The Housing Committee approach to implementing its work plan is grounded in several assumptions, also consistent with the County approved May 29, 2019 TC Draft Plan. They are:

- The plan assumes there are various reasons for people to be homeless or near homelessness (e.g. transitional homeless, episodic homeless, chronic homeless, homeless by choice, and potentially homeless, etc.)
- The plan implementation results are designed to serve both those who are Homeless that need and want help with housing, and those near homelessness that need and want help with access to affordable housing;
- Results and approaches to the Committee's work will vary by Strategic Goal and by Objective within each Goal; the Committee will need to expand its participants for increased capacity to address these characteristics.
- *Draft Note: more to be added.*

The Committee also notes that Strategic Goal A generally deals with homes (houses or apartments) that require public approval for development or significant remodeling – they are sellable. Strategic Goal B generally deals with shelter, from camping to temporary rooms (e.g. emergency shelter rooms, hotel/motel rooms, friends couches, etc..) and extending to temporary facilities (e.g. seniors, disabled, trauma or addiction rehab, etc.); this category is usually accompanied with related services from public agencies and non-profit organizations – they are transitional. This difference between Strategic Goals A & B will initially need to be addressed, initially as part of Strategic Goal C, Committee organizational expansion with non-voting members.

Draft Note: More description to be added.

The work plan structure is hierarchical starting with 5-year Strategic Goals broken into annual Strategic Objectives that emphasizes quarterly benchmarks for the current annual implementation year. For example:

TC CoH Housing Committee Strategic Work Plan	
<i>Strategic Goal A:</i> Provide adequate safe, healthy, and affordable housing opportunities (<i>Chart theme 1</i>)	
<i>Objective A.1:</i> Improve rental housing options, including but not limited to: rent sharing; increased rental subsidies; accessory unit rentals, increase landlord engagement/education; <i>more to be added.</i>	<i>Benchmark Y1Q1:</i> Develop and implement a TC rental housing improvement options assessment. <i>Benchmark Y1Q2:</i> Complete the rental options assessment and develop a specific improvements plan with annual objectives and current year benchmarks;

TC CoH Housing Committee Strategic Work Plan	
	<i>Benchmark Y1Q3:</i> Recommend the rental options improvement plan to the TC CoH for approval and recommendation to the BOS; <i>Benchmark Y1Q4a:</i> Implement the BOS approved rental options improvement plan. <i>Benchmark Y1Q4b:</i> Develop Y2 quarterly Benchmarks for the approved rental improvements plan
<i>Objective A.2:</i> develop opportunities for more affordable housing, including but not limited to: public – private partner housing developments; home ownership programs; non-profit housing programs; coop housing; <i>more to be added.</i>	<i>Benchmark Y1Q1:</i> develop and implement a TC affordable housing development options assessment. <i>Benchmark Y1Q2:</i> Complete the affordable housing development options assessment and create a specific affordable housing development plan with annual objectives and current year benchmarks. <i>Benchmark Y1Q3:</i> Recommend the affordable housing development plan to the TC CoH for approval and recommendation to the BOS; <i>Benchmark Y1Q4a:</i> Implement the BOS approved affordable housing development plan. <i>Benchmark Y1Q4b:</i> Develop Y2 quarterly Benchmarks for the approved affordable housing development plan
<i>Objective A.3:</i> County Housing Planning & Permitting policies, procedures and regulations review for the purpose of recommending refinements that remove barriers and makes approval procedures quicker.	<i>Benchmark Y1Q1:</i> develop and implement a TC Housing Planning & Permitting Review assessment. <i>Benchmark Y1Q2:</i> Complete the Planning & Permitting Review assessment and create a specific development plan with annual objectives and current year benchmarks <i>Benchmark Y1Q3:</i> Recommend the shelter Planning & Permitting Review plan to the TC CoH for approval and recommendation to the BOS; <i>Benchmark Y1Q4a:</i> Implement the BOS approved Planning & Permitting Review plan. <i>benchmark Y1Q4b:</i> Develop Y2 quarterly benchmarks for the approved Planning & Permitting Review plan
Strategic Goal B: Provide adequate safe and healthy homeless shelter options (<i>Chart theme 2</i>)	
<i>Objective B.1:</i> Expand the number of low-barrier shelter beds, including but not limited to a sufficient number of beds addressing needs for those with children, disabled, or with pets; <i>more to be added</i>	<i>Benchmark Y1Q1:</i> develop and implement a TC Expanded low-barrier shelter beds assessment. <i>Benchmark Y1Q2:</i> Complete the Expanded low-barrier shelter beds assessment and create an Expanded low-barrier shelter beds plan with annual objectives and current year benchmarks. <i>Benchmark Y1Q3:</i> Recommend the Expanded low-barrier shelter beds plan to the TC CoH for approval and recommendation to the BOS; <i>Benchmark Y1Q4a:</i> Implement the BOS approved Expanded low-barrier shelter beds plan. <i>Benchmark Y1Q4b:</i> Develop Y2 quarterly Benchmarks for the approved Expanded low-barrier shelter beds plan
<i>Objective B.2:</i> Provide a TC community partners Sanctioned Homeless Camps program with 5 to 7 camps each with capacity for 50 to 65 homeless;	<i>Benchmark Y1Q1:</i> develop and implement a TC Sanctioned Homeless Camps program assessment. <i>Benchmark Y1Q2:</i> Complete the Sanctioned Camps program assessment and create a sanctioned camps

TC CoH Housing Committee Strategic Work Plan	
	development plan with annual objectives and current year benchmarks. <i>Benchmark Y1Q3:</i> Recommend the sanctioned camps plan to the TC CoH for approval and recommendation to the BOS; <i>Benchmark Y1Q4a:</i> Implement the BOS approved Sanctioned Homeless Camp program plan. <i>benchmark Y1Q4b:</i> Develop Y2 quarterly benchmarks for the approved Sanctioned Camps plan
<i>Objective B.3:</i> Increase capacity and availability of housing focused case management for various homeless shelter options	<i>Benchmark Y1Q1:</i> develop and implement a TC Housing Focused Case Management program assessment. <i>Benchmark Y1Q2:</i> Complete the Case Management program assessment and create a specific development plan with annual objectives and current year benchmarks <i>Benchmark Y1Q3:</i> Recommend the shelter Case Management plan to the TC CoH for approval and recommendation to the BOS; <i>Benchmark Y1Q4a:</i> Implement the BOS approved Case Management program plan. <i>benchmark Y1Q4b:</i> Develop Y2 quarterly benchmarks for the approved Case Management focused plan
Strategic Goal C: Develop Housing Committee organizational capacity to effectively implement its work plan.	
<i>Objective C.1:</i> Add suitable non-voting members to the Committee or its Ad Hoc Committees	<i>Benchmark Y1Q1:</i> Create and prioritize a list of potential and appropriate non-voting standing members and appropriate ad hoc committee members; start to recruit members from prioritized list – as needed for ad hoc. <i>Benchmark Y1Q2:</i> Continue to add new non-voting members as appropriate and needed <i>Benchmark Y1Q3:</i> draft note: to be added <i>Benchmark Y1Q4a:</i> draft note: to be added <i>Benchmark Y1Q4b:</i> Develop Y2 quarterly benchmarks
<i>Objective C.2:</i> Utilize as appropriate and available the organizational capacity (e.g. staff, space, etc.) of Committee voting and non-voting members – along with other such community assets as appropriate.	<i>Benchmark Y1Q1:</i> Develop an inventory of Committee operational resource needs and potential Committee members and community operational related assets <i>Benchmark Y1Q2:</i> draft note: to be added <i>Benchmark Y1Q3:</i> draft note: to be added <i>Benchmark Y1Q4a:</i> draft note: to be added <i>Benchmark Y1Q4b:</i> Develop Y2 quarterly benchmarks
<i>Objective C.3:</i> Develop liaison and communications relationships with key shelter and housing resource organizations in the County.	<i>Benchmark Y1Q1:</i> Develop an inventory of key shelter and housing resource organizations to establish relations <i>Benchmark Y1Q2:</i> draft note: to be added <i>Benchmark Y1Q3:</i> draft note: to be added <i>Benchmark Y1Q4a:</i> draft note: to be added <i>Benchmark Y1Q4b:</i> Develop Y2 quarterly benchmarks

Draft Note: More description of the above Goals and objectives to be added

Housing Committee

Description: The Housing Committee is formed by the TC COH to address how to best support, coordinate and expand availability of affordable healthy and safe housing for the short, medium and long term needs of all of our communities' homeless or near homeless. Types of housing opportunities for the Committee to address include, as appropriate and not limited to, safe, healthy and affordable shelter choices: in campsites, transitional housing, rental housing (e.g. campsites, rooms, apts., houses, etc.) and home ownership. Homeless populations come with many unique and diverse needs for housing and a variety of resources to help themselves; Housing Committee solutions will seek to develop housing opportunities that recognize and build on resources and capacity of the individual participating homeless.

The Housing Committee will establish and sustain a working relationship of support and coordination with the many different housing providers in Tuolumne County. Local housing providers include, but is not limited, to organizations that are: non-profit, government, private business, faith based, or informal community organizations.

The Housing Committee will analyze and assess the County's homeless population's range of housing needs, housing availability and affordability, gaps in healthy, safe, affordable, and available housing needing to be filled – either in additions or expansions. The Committee will, as is reasonable and feasible, help local housing providers improve the effectiveness of homeless access to housing, help providers improve capacity and develop new and innovative housing projects, identify and help providers acquire project funding for housing and/or housing assistance support. And, to help develop continuous quality improvement as a characteristic of Tuolumne County in providing safe, healthy, affordable, available and appropriate housing.

County of Tuolumne – Plan to Combat Homelessness – *Chart of Solutions*

July 16, 2019

Theme # 1: LACK OF AFFORDABLE HOUSING	
Solution Description	Suggested Action Steps
Encourage Shared Housing Option in Rental Programs	• Programming developed by Community partners and/or programming developed by the County (resources and staffing) as authorized by the Board of Supervisors
Rent Study to Try to Raise the Fair Market Rent	• Programming developed by Community partners and/or programming developed by the County (resources and staffing) as authorized by the Board of Supervisors
Place RV's in Rental Parks	• Programming developed by Community partners and/or programming developed by the County (resources and staffing) as authorized by the Board of Supervisors • Analysis of Pros and Cons • Grant Funds for purchase of RV's and monthly space rental assistance • Fundraising efforts to purchase RV's (or receive donation of same)
Develop More Affordable Housing	• Appropriate sites, grants and loans, fee waivers, staff time; Programming developed by Community partners and/or programming developed by the County (resources and staffing) as authorized by the Board of Supervisors. Specific funding sources include No Place Like Home Program, Homeless Emergency Aid Program (HEAP), CoC funding, Section 8 rental assistance, Affordable Housing Tax Credits, and Veterans Housing and Homeless Prevention Program (VHHP)
Explore Additional Funding for Rental Subsidies	• Pursue HUD Rental Assistance Funds, Work with Stanislaus County Housing Authority
Explore Possibility of Accessory Units as Rentals to Homeless Clients Ready for Permanent Housing	• Programming developed by Community partners and/or programming developed by the County (resources and staffing) as authorized by the Board of Supervisors • Grant Funds
Increase Landlord Engagement to Increase Access to Housing Units and dispel stigma	• Grant Funds for Campaign • Programming developed by Community partners and/or programming developed by the County (resources and staffing) as authorized by the Board of Supervisors
Theme #2: NEED FOR MORE SHELTER OPTIONS	
Solution Description	Suggested Action Steps
Low Barrier Shelter	• Funding for acquisition and operations. Site(s) near services and transportation. • Organize a Multi-Agency Task Force on Homelessness; Programming developed by Community partners and/or programming developed by the County (resources and staffing) as authorized by the Board of Supervisors
Beds Allowing pets/Allowing Longer Stays	• Programming developed by Community partners and/or programming developed by the

	- County (resources and staffing) as authorized by the Board of Supervisors - Central Sierra Continuum of Care (CoC) Staff Time
Housing Focused Case Management	- Programming developed by Community partners and/or programming developed by the County (resources and staffing) as authorized by the Board of Supervisors - Central Sierra Continuum of Care (CoC) Staff Time - Funding for housing focused case management training.
Theme #3: LACK OF FUNDING/FUNDING RESTRICTIONS	
Solution Description	Suggested Action Steps
Grant Writer/Program Coordinator	- Funding to seed a grant-writing position that can also provide program Coordination; Programming developed by Community partners and/or programming developed by the County (resources and staffing) as authorized by the Board of Supervisors - Grant Funds to support program and operations; Programming developed by Community partners and/or programming developed by the County (resources and staffing) as authorized by the Board of Supervisors - A Multi-Agency Task Force on Homelessness; Programming developed by Community partners and/or programming developed by the County (resources and staffing) as authorized by the Board of Supervisors
Establish a Homeless Program Fund	- Programming developed by Community partners and/or programming developed by the County (resources and staffing) as authorized by the Board of Supervisors - Central Sierra Continuum of Care (CoC) Staff Time - Fundraising Campaign
Explore Generating Local Funding	- To conduct research, present and coordinate; Programming developed by Community partners and/or programming developed by the County (resources and staffing) as authorized by the Board of Supervisors - A Multi-Agency Task Force on Homelessness; Programming developed by Community partners and/or programming developed by the County (resources and staffing) as authorized by the Board of Supervisors
Local Non-Profit or Faith Based Community Venture – Develop Income Generating Business to Fund Homeless Programs	- Programming developed by Community partners and/or programming developed by the County (resources and staffing) as authorized by the Board of Supervisors - Central Sierra Continuum of Care (CoC) Staff Time - Collaboration with Local Non-Profit or Faith Based Community
Theme #4: LACK OF AGENCIES/SERVICES DEDICATED TO PEOPLE EXPERIENCING HOMELESSNESS	
Solution Description	Suggested Action Steps
Improved Resource Guide	Programming developed by Community partners and/or programming developed by the County (resources and staffing) as authorized by the Board of Supervisors

	- Central Sierra Continuum of Care (CoC) Staff Time - Web Site Enhancement/Development - Printing Resource Guide, Creating Resource Cards for Law Enforcement, other Agencies
Homeless Outreach Worker (to work with first responders)	- Programming developed by Community partners and/or programming developed by the County (resources and staffing) as authorized by the Board of Supervisors - Central Sierra Continuum of Care (CoC) Staff Time - HMIOT Grant Funds (Homeless Mentally Ill Outreach and Treatment)
Case Worker Training	- Programming developed by Community partners and/or programming developed by the County (resources and staffing) as authorized by the Board of Supervisors - Central Sierra Continuum of Care (CoC) Staff Time - Funding for case worker training
One Stop Shopping (Hub for Services)	- Programming developed by Community partners and/or programming developed by the County (resources and staffing) as authorized by the Board of Supervisors - Central Sierra Continuum of Care (CoC) Staff Time - Collaboration with Local Non-Profits
Theme #5: LACK OF EMPLOYMENT OPPORTUNITIES	
Explore Employment Models for People Experiencing Homelessness	- Programming developed by Community partners and/or programming developed by the County (resources and staffing) as authorized by the Board of Supervisors - Central Sierra Continuum of Care (CoC) Staff Time - Grant Funding - Establish Partnerships with Mother lode Job Training, private industry, foundations, and nonprofit organizations.
Theme #6: TRANSPORTATION CHALLENGES	
Solution Description	Suggested Action Steps
Partnership and Coordinate Existing Agency Meetings Regarding Transportation and Possible Solutions	- Programming developed by Community partners and/or programming developed by the County (resources and staffing) as authorized by the Board of Supervisors - Central Sierra Continuum of Care (CoC) Staff Time
Advocate for Funding for Non-Profit Transportation Groups to Provide Transportation Services to Homeless	- Programming developed by Community partners and/or programming developed by the County (resources and staffing) as authorized by the Board of Supervisors - Central Sierra Continuum of Care (CoC) Staff Time
Theme #7: COORDINATION OF SERVICES	
Solution Description	Suggested Action Steps
Coordinate Homelessness Efforts in Tuolumne County	Create a Multi-Agency Task Force on Homelessness; Programming developed by Community partners and/or programming developed by the County (resources and staffing) as

	authorized by the Board of Supervisors
Information Sharing – Enhance Amongst Common Providers	• Multi-Agency Task Force on Homelessness to facilitate information sharing between providers; Programming developed by Community partners and/or programming developed by the County (resources and staffing) as authorized by the Board of Supervisors • Staff Time to staff and/or attend Task Force Meetings, do outreach to providers, facilitate communication; Programming developed by Community partners and/or programming developed by the County (resources and staffing) as authorized by the Board of Supervisors • Staff Time to determine how accessibility of information about services/resources will be available to serve people experiencing homelessness, or at risk of homelessness; Programming developed by Community partners and/or programming developed by the County (resources and staffing) as authorized by the Board of Supervisors
Expand Coordinated Entry	• CESH and CoC funding, CoC & County Staff Time as authorized by the Board of Supervisors

TC CoH Housing Committee

Draft

Ad Hoc Sanctioned Shelter Committee

The Ad Hoc Sanctioned Shelter Committee is formed by the TC CoH Housing Committee for the specific purpose of identifying up to 5 potential public or private locations for establishing camps with sufficient capacity for at, or near 100 homeless people in each camp. Each potential location is to be researched and assessed for a work plan to acquire agreement between the land owner (or management) and Tuolumne County (or TC CoH) to become a “sanctioned camp”. The work plans are to address concerns and needs of the landowner and the concerns and needs of the relevant County, City or Tribal government as well as the concerns and needs of potential Homeless residents. Results expected of the Ad Hoc Committee is up to 5 draft work plans for “sanctioned camps”, and done and delivered within 6 months of Ad Hoc Committee formation.

In general a sanctioned camp is one that is overseen by a reliable entity (e.g. County, City, Tribe, ATCAA, Faith based group, etc.). It may include, but is not limited to, being easily accessible by public transportation, has reliable and sufficient water and sewage (e.g. campground bathrooms, porta potties, water tanks, etc.), a common camp area (e.g. meeting tent, chow hall, etc.), usually has some level of on-sight “host” oversight from the relevant “reliable entity”, and often requires the camp residents to organize mutual self-help house-keeping for the camp (keeping it clean, and otherwise being involved with basic running of the camp.).

Conceptual Outline

Primary Goal

Establish a cost-effective, independently managed, and sanctioned outdoor shelter site to address the urgent needs of approximately 60 unsheltered people in Tuolumne County.

Benefits

- Reduce community issues related to unauthorized encampments
- Utilize community partnerships and volunteer service assistance to manage the site
- Balance traditional security with self-policing to provide safety without deterring homeless residents from choosing the site
- Provide for the sanitation and fire safety of the site
- Centralize a location to provide county and community services
- Establish project in time for inclement weather
- Ensure aesthetics are pleasing to adjacencies
- Design space to encourage socializing, positive behavior, and accountability

What This Does Not Do

- Reduce the urgent need for affordable housing and shelter expansion in Tuolumne County
- Replace the need for Office of Emergency Services emergency shelters
- Supplant provisions or services provided under the Extreme Temperature Mitigation Plan
- Provide a long-term solution for people experiencing homelessness

Eligible Site Criteria

Affordable or Acquirable - Either publicly owned and available property or private property that is available to be purchased or leased.

Zone Clearance - Parcel zoning is cleared for outdoor shelter use.

Set Up Time - Minimal compared to other options.

Security & Safety - No hazardous or visibly dangerous features. Supervised site by community partner with focus on self-policing. Property is cleared to defensible space standards for fire.

Near Services - Access to basic services within proximity of the site or through transportation.

Utilities - Electricity, sewage, and water are at least able to be installed as temporary, self-contained services.

Road & Transit Access - Road access is readily available and transversable. Ideally near transit or pedestrian walkways. Areas available for parking.

Adjacency - Limited adjacency to communities, residential areas, and tourism areas.

Visibility - No visibility from highway and major collectors, potentially including fencing.

Site Needs

Area	Solution
<i>Solutions may be one or more listed options.</i>	
Garbage	<i>Option 1:</i> Centralized 20 yard dumpster on site <i>Option 2:</i> Individual lined trash can at individual sites
Sewage	<i>Option 1:</i> Porta Potties (in one or more designated areas)
Water	<i>Option 1:</i> 5 gallons per person twice per week delivered/filled <i>Option 2:</i> Centralized water tank
Electricity	<i>Option 1:</i> Distributed small personal photovoltaics <i>Option 2:</i> Outdoor secured ground-mounted solar/battery system
Lighting	<i>Option 1:</i> Solar power standing street lights (bright) <i>Option 2:</i> Distributed small lights (dim)
Security	<i>Option 1:</i> Fencing around the site <i>Option 2:</i> Encaged remote cameras
Equipment	<i>Option 1:</i> All-weather tents <i>Option 2:</i> Bed cots. All-weather blankets
Community	<i>Option 1:</i> Centralized gathering area with outdoor tables, shade covers <i>Option 2:</i> Congregate tent or temporary structure
Personal Services	Mobile laundry, mobile showers
Connectivity	<i>Option 1:</i> Mobile wifi station
Area Prep	<i>Option 1:</i> Site grading. Parking area (dirt, gravel, or existing asphalt)